



February 27, 2013

Brandon Fried
Executive Director
The Airforwarders Association
529 14th Street, NW, Suite 750
Washington, DC 20045

Dear Mr. Fried:

It is our pleasure to appoint you to the 13th term of the Advisory Committee on Commercial Operations of Customs and Border Protection (COAC) for a term of office that will run concurrently with the duration of the 13th term COAC charter. COAC's authorizing legislation requires that the members be representative of individuals and firms affected by the commercial operations of the U.S. Customs and Border Protection. Candidates are drawn from the entirety of the international supply chain processes, which include importers, their agents, and those associated with the carriage of international freight. Your appointment is subject to completion of tax and pre-appointment checks about which you were informed during the application process.

Advisory groups, such as COAC, are crucial to the quality of business-government dialogue, which is essential to confronting challenges that face the United States in the international trade and homeland security arenas. Over the next two years, we anticipate that COAC will assist us with advice on many critical topics related to trade facilitation and security, including key programmatic initiatives, strategic activities and objectives, as well as the implementation of legislative mandates.

Thank you for your service.

Yours very truly,

Handwritten signature of Neal S. Wolin in black ink.

Neal S. Wolin
Acting Secretary of the Treasury

Handwritten signature of Janet Napolitano in black ink.

Janet Napolitano
Secretary of Homeland Security